

مركز تطوير

مركز تطوير المؤسسات الأهلية الفلسطينية
NGO Development Center

Annual Report 2017





Annual Report 2017

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Foreword by Chairman of the Board

Palestinian NGOs have always been known for their high productivity and their amazing level of creativity and steadfastness despite the complex and extraordinary conditions in Palestine and the Arab region during the past few years. These NGOs remained keen on developing and further expanding the scope of their services that have a more substantial impact on Palestinian development.

This is evident in the increasing awareness among these NGOs of the importance of their role in serving the local community. In addition to their primary role in socio-economic development, NGOs have undertaken an active role in humanitarian relief activities during the past few years. They proved their ability to provide quality basic services within a complex environment as well as their ability to remarkably adapt to the conditions.

NGOs are diverse and varied in terms of geographic coverage, types of services provided, target groups, and sectoral coverage. Their mandate involves the ability to discern the needs of the local community and develop successful models to address these needs on the ground.

In recent years, NGOs demonstrated significant progress in terms of their ability to develop joint visions and plans at the NGO sector level as well as to participate in drafting the national policies in collaboration with the public sector. The NGOs were characterized by their continued readiness and desire to improve their performance as well as financial and administrative measures. They proved that they are sustainable particularly when taking into consideration the limited financial resources available to them.

This can be attributed to the NGO's experience, resilience, and flexibility in addition to their ability to adapt to the socio-political changes while continuing to carry out their main role in the struggle for freedom and development.

As an organization that supports the Palestinian NGO sector, NDC continued in 2017 to grow and make progress while constantly seeking to maintain a balanced approach in terms of its principled commitment towards fostering and developing the NGO sector as a whole. Through its relentless and dedicated efforts, NDC was able to further consolidate its status as a permanent address for the support and capacity development of the Palestinian NGO sector.



Zahi Khouri
Chairman of the Board
of Directors - NDC

A handwritten signature in Arabic script, reading 'زاهي خوري رئيس المجلس' (Zahi Khouri, Chairman of the Board). The signature is written in black ink over a horizontal line.

Opening from the NDC Director

At a time when the Palestinian NGO Sector faces major challenges due to the political conditions in the Palestinian territories and the ongoing conflicts in the region, and in light of the urgent need for the services provided by the NGOs and their complimentary role in this regard to the public sector institutions, and despite the scarcity of financial resources available to NGOs, yet NDC doubled its efforts to overcome these difficulties and challenges and continued to fulfill its mission by meeting the needs of the marginalized groups within the Palestinian society. NDC managed to raise funds from several partners to ensure that NGOs continue to carry out their primary role in the socio-economic development process and strengthen coordination with NGOs towards a higher level of planning, cooperation, joint understanding, and clear division of roles.



Ghassan Kasabreh
Director – NDC

A handwritten signature in blue ink, appearing to read 'Ghassan Kasabreh', written over a horizontal line.

At the program level, supporting and strengthening the Palestinian cultural sector constituted a main theme for the work of NDC in 2017 through the “Supporting Cultural Organizations in Jerusalem” project funded by the Swedish Consulate General through the Swedish International Development Agency (SIDA). Activities under this project were not limited to providing programmatic support to partner organizations but went further to implement a series of capacity development activities to enhance the sustainability of these organizations. The establishment of SHAFaq “Jerusalem Art Network” in 2017 was a primary accomplishment of this project.

This nascent network aspires to consolidate cooperation among cultural centers and institutions in Jerusalem towards achieving the private objectives at the individual level and the general objectives at the institutional level in alignment with the overall cultural strategy for Jerusalem. In 2017 NDC succeeded in achieving remarkable accomplishments at the grant-making and strengthen partnership with them. This is evident in our second partnership agreement with UN Women and the establishing of a new partnership with UN OCHA to implement two projects in Gaza Strip.

In 2017, we completed the activities of the UN Women-funded project “Men and women for gender equality: towards positive change”. This multi-component project was consistent with our mission at NDC to develop the NGO sector to become more capable and responsive to the needs of the most vulnerable groups. In its first phase, the project involved the conducting of a field survey of newly-established NGOs and Youth Groups. This was followed by the development of capacity-building plans for a number of them, and provision of technical assistance through training sessions and on-the-job coaching services. The remarkable achievements of this project set the stage for renewed partnership with UN Women through the small grants’ project for newly established NGOs and youth groups.

It is our pleasure to share with you in this report the accomplishments of NDC and our partner NGOs during 2017. We would like to express our thanks and gratitude to our funders, NGO sector partners from NGOs, networks, and associations, as well as to our Board of Directors for its support and to our staff for their diligent work and commitment to NDC’s vision and mission.

About NDC

Vision

External

A free Palestine where human dignity is preserved, and where social justice prevails with the active participation of civil society.

Internal

The NDC is a leading institution, an incubator of developmental action, and a provider of holistic support to the CSO sector.

Mission

The NGO Development Center (NDC) is a Palestinian non-profit, non-governmental organization supporting Palestinian NGOs and their representative entities to more effectively respond to the needs of the most disadvantaged groups in Palestinian society. Through the provision of financial and technical support as well as the development of value systems that promote principles of social justice, integrity and transparency, NDC contributes to the achievement of development priorities and the realization of an effective and sustainable civil society in the State of Palestine.

Objectives

1. Enhance the capacity of NGOs to more sustainably deliver services and contribute to socio-economic development through:
 - The provision of financial and technical support to NGOs, NGO networks and unions.
 - The establishment of model developmental projects.
2. Contribute to the development of the NGO Sector to become more responsive, transparent, and accountable, by:
 - Setting, evaluating, and certifying adherence to standards
 - Promoting knowledge sharing and collaboration within the sector
 - Supporting strategic policy research and planning.

Values

| | |
|---------------------------|---|
| Innovation and excellence | Serving the most marginalized groups and areas |
| Open communication | Equality |
| Neutrality | Transparency |
| Impartiality | Accountability |
| Knowledge sharing | Volunteering and participation |
| Social equity | Respect for human rights and dignity |
| Cooperation | Partnership |
| Integrity | Commitment and alignment with national Palestinian development priorities |



NDC membership in local, Arab and international networks and unions.



Affiliated Network for Social
Accountability- Arab world



World Association of Non-Governmental
Organizations



Civil society team for enhancing public
budget transparency



Arab Foundations Forum

NDC Donors in 2017



NDC Director : Ghassan Kasabreh
Legal advisor : Rasem Kamal
External auditor : KPMG



Overview of the Main Accomplishments of 2017

“Men and Women for Gender Equality: Towards Positive Change” project:

- NDC worked during the first half of 2017 with 12 newly-established NGOs and youth groups in both the West Bank and Gaza Strip to empower them through the preparation of development plans, strategic plans, administrative manuals and others related to the board of directors, advocacy, and fund-raising according to priorities identified by these organizations themselves.
- On May 24, NDC convened a closing meeting for the newly-established NGOs and youth groups who took part in the project.
- On June 1, NDC signed the agreement for the project titled “Men and Women for Gender Equality -Community-Level Action Grants” for a total amount of NIS 740,000. This project is implemented in partnership with Women’s Affairs Technical Committee (WATC).

United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA) projects:

- From June-December 2017, NDC implemented the project “Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip” through funding from UN OCHA with the aim of enhancing economic conditions for deprived families in Abassan area in the eastern part of Gaza Strip.
- NDC received in August 2017 funding from UN OCHA for the project “Utilizing Solar/ Photovoltaic Energy to Operate Agricultural Water Wells and Pumping Systems” which is a continuation of the first project.

Save the Children Project:

- NDC provided coaching and technical assistance to seven Save the Children partner NGOs (5 in the West Bank and 2 in Gaza Strip). The project lasted for three months from September -December 2017.
- NGO Code of Conduct Compliance was assessed and five of them granted certificates of compliance.

The Palestinian NGO Portal:

- The total number of member NGOs in Masader portal (www.masader.ps) reached 1504. The number of visits to the portal exceeded 80,000 during 2017.
- 82 funding opportunities and more than 500 media articles were published via the portal.

“Core Funding to East Jerusalem Based Cultural Organizations” project:

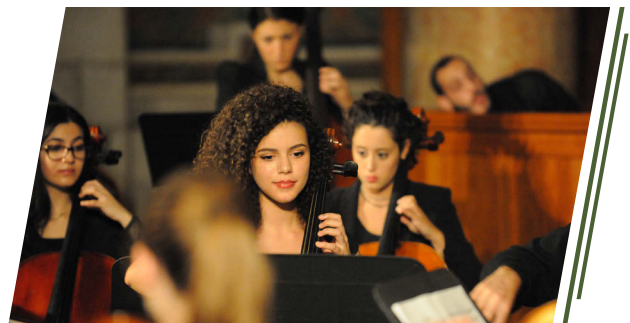
- NDC continued its work on the project for Supporting Cultural Organizations in East Jerusalem through funding from Sida.
- During the month of July, NDC completed the development of the Operations Manual for this project.
- Capacity building plans and strategic plans were developed for the five partner NGOs in addition to the strategic plan for the Jerusalem Arts Network.
- In December, the guiding manual for the rights-based approach in development was completed and printed.
- In November, work started on the development of the baseline study for this project.

The Palestinian NGO Portal “Masader”

The Palestinian NGO Portal “Masader” is an electronic portal dedicated to serve and strength-en the NGO sector. Through the portal, every NGO can publish information about its accomplishments, projects, and programs as well as share its studies, researches and annual reports, thus providing a wealth of information and a database of basic information about the Palestinian NGO Sector in addition to offering an open and free platform for dialogue about the various development issues.

www.masader.ps

In 2017, NDC continued development of the Palestinian NGO Portal “Masader” expanding its membership of Palestinian NGOs to 1,504. The number of visits to the portal exceeded 85,000 visits during the year. Many funding and training opportunities, job vacancies, studies, researches, and reports were posted to the portal. 82 funding opportunities and more than 500 media items were published through the portal as well as the distribution of a newsletter including the most important updates of the portal to member NGOs on a monthly basis. 30 Palestinian NGOs took the initiative to publish their financial reports through the portal.



“Men and Women for Gender Equality: Towards Positive Change” project:

During the first half of 2017, NDC continued with the implementation of “Men and Women for Gender Equality: Towards Positive Change” project that is carried out in partnership with UN Women and through funding from Sida.

This project is part of a larger program titled “Men and Women for Gender Equality”, which is a regional program implemented by UN Women in the MENA region over a period of three years in four Arab countries, namely: Palestine, Morocco, Egypt, and Lebanon. The program aims at understanding the root causes for gender inequality, strengthening the capacities of civil society networks and organizations in gender and women empowerment, and the development of community solutions aiming at engaging men and boys to achieve gender equality.

Through the project, NDC worked with 14 NGOs and 9 Youth Groups in the West Bank, including Jerusalem, and Gaza. In its first phase, the project involved the conducting of a field survey followed by the preparation and implementation of capacity building plans for the targeted organizations and groups.

The training sessions, that continued through April, addressed the following topics: community mobilization, communication and advocacy, gender, women political participation and economic empowerment, human resource management, fundraising, project management, and financial management. The trainings were characterized by a high participation rate of women reaching 54%: 58% in the West Bank and 49% in Gaza Strip.

NDC completed also the capacity-building component for the NGOs and the youth groups. Between January-March, field visits were conducted to 14 NGOs in the West Bank and Gaza Strip in order to provide on-the job interventions based on the capacity building plans that were developed for each organization in the previous phase at the rate of one to two monthly visits to each organization.

This phase included the field survey for NGOs and Youth Groups, followed by the development of capacity building plans for the NGOs, carrying out interventions that included the development of strategic plans, administrative manuals as well as manuals related to the board of directors, advocacy, fundraising, project management, and volunteers’ management.



NDC convenes a closing meeting for the Project “Men and Women for Gender Equality: Towards Positive Change”

NDC held a closing meeting for the project on May 24 and 25 in the West Bank and Gaza Strip to strengthen networking among newly-established NGOs and youth groups taking part in the project titled “Men and Women for Gender Equality: Towards Positive Change.” In the West Bank, the former UN Women country representative in Palestine Sabine Machel, Ghassan Kasabreh, NDC Director, and representatives of the participating 14 NGOs and 9 youth groups attended the meeting. The meeting allowed the NGOs and the youth groups the opportunity to introduce themselves and their activities through presentations and corners dedicated to each one of them. At the end of the meeting, certificates were distributed to participants in the training sessions.



“Men and Women for Gender Equality -Community-Level Action Grants” Project

In partnership with Women's Affairs Technical Committee (WATC), NDC submitted in April 2017 a project proposal to UN Women titled “Project: “Men and Women for Gender Equality -Community-Level Action Grants”” for a total amount of NIS 740,00. UN Women approved the proposed project and an agreement was signed on 1. June The project aims at empowering newly-established organizations who participated in the first phase of the project to implement initiatives and small-scale projects to enhance gender equality addressing the issue of manhood, engagement of men and boys to achieve equality focusing on combatting violence against women, strengthening the role of paternity in providing care and taking part in house chores, as well as fight against early marriages, strengthening equality particularly in terms of political participation and inheritance rights.

During the month of August, NDC together with WATC worked on preparing the specific grant call for submitting project, in addition to the project proposal form and its relevant manual of instructions. The call was sent to the 12 newly-established CBOs. This was followed by two orientation workshops in the West Bank and Gaza Strip to clarify all details related to the grant. NDC established a committee to review the proposals consisting of members of NDC, WATC, and UN Women. The Committee reviewed eight project proposals received initially.

This was followed by a clarification session in both the West Bank and Gaza Strip with the participation of UN Women and UN Women general director Ulziisuren Jamsran to guide the organizations through the process of amending their draft proposals in a manner that is consistent with the announced priorities and the instructions for adopting new and creative activities, the peer methodology, and the policy of positive impact on men. In the beginning of November, eight partnership agreements were signed with nine NGOs. NDC organized an orientation workshop on its financial procedures and reporting requirements. The first payment was transferred to the organizations to start the implementation of the activities. It is worth mentioning that duration of the project implementation is 12 months.

In the context of monitoring project implementation, NDC and WATC held a meeting with the project coordinators to discuss work methodologies and assess the extent of their knowledge of the concepts of gender and manhood. NDC and WATC organized a day of specialized training on gender and manhood for project coordinators and staff.



«Core Funding to East Jerusalem Based Cultural Organizations” Project

The overall objective of the project is to: “Support the resilience of Palestinian communities in East Jerusalem through the promotion of cultural rights”.

The specific objectives of the project is to: “Empower the Palestinian arts CSOs to continue and expand providing cultural services in East Jerusalem”.

Since January 2017, NDC started the implementation phase of the project “Core Funding to East Jerusalem Based Cultural Organizations” funded by the Consulate General of Sweden in Jerusalem through the Swedish International Development Agency (Sida) for a total amount of SEK 42 million. The project targets five NGOs working in the cultural sector in Jerusalem, namely: Edward Said National Conservatory for Music, the Palestinian National Theater, Yabous Cultural Center, Al Ma’mal Foundation for Contemporary Arts, and the Palestinian Art Gallery (Al Hoash).

The project will extend over a four-year period. Through the project, partner NGOs receive grants to first: establish the network of cultural civil society organizations in Jerusalem, Jerusalem Arts Network (Shafaq) and secondly: provide program support aiming at providing long-term financial support (four years) to achieve their strategic objectives.

NDC also provides capacity and technical assistance to partner NGOs: this included providing institutional capacity building, implementation of capacity-building plans customized for each partner NGO, and conduct an assessment once every two years of the effectiveness of Jerusalem Arts Network (Shafaq) and design a plan to build its capacities.

In December, the first payment was transferred to the partner NGOs, a series of workshops were held to discuss the project’s specific procedures and present annual work plans, and the preparation of capacity-building plans for the NGOs to be implemented under NDC’s supervision. In its turn, NDC prepared the Project’s Operations Manual.



Capacity building plans for partner NGOs:

NDC prepared capacity-building plans of four years for each of the five partner NGOs. In 2017, work focused on updating the NGOs strategic plans as well as the preparation of the first strategic plan for the Jerusalem Arts Network (Shafaq).

NDC completed also the preparation and printing of a manual for civil society organizations regarding the rights-based approach to development in cooperation with Dr. Randa Hilal, as a consultant, and the development of the relevant evaluation tools. In this context, a two-day workshop was organized for partner organizations on September 26-28, to introduce the rights-based approach, its importance and role in development, and its relation to human rights mechanisms and Sustainable Development Goals (SDGs), as well as to present means for analyzing capacities and competencies based on this approach and ways for integrating gender issues within the analysis process. During the workshop, strategic plans of partner organizations were reviewed and the methodology for formulating objectives and outcomes according to the rights-based approach was explained in addition to developing relevant indicators and monitoring and evaluation systems.

NDC initiated the baseline study for this project during the month of October.



Partner NGOs



Palestinian National Theater



Al Ma'mal Foundation for Contemporary Arts



Edward Said National Conservatory for Music



Yabous Cultural Center



حوش الفن الفلسطيني
Palestinian Art Court - al Hoash

Palestinian Art Court- al Hoash

“Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip” Project

In June 2017, NDC started the implementation of the Project “Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip” for a total amount of \$249,808 through funding from UN OCHA.

The project is implemented in partnership with the Arab Center for Agricultural Development (ACAD) in Gaza Strip for a period of seven months.



During the first phase of the project, NDC together with the ACAD’s staff held coordination meetings with the Ministry of Agriculture, and in cooperation with ACAD established local committees in the targeted areas.

The project was announced in the targeted areas (Beit Lahya, Beit Hanoun, Abu Safiyyeh area) and 225 proposals were received. ACAD and the local committees examined the proposals and conducted field visits to verify the information and send recommended lists to the Ministry of Agriculture for endorsement and approval. In its turn, the Ministry of Agriculture proposed five water wells in the targeted areas for selection of two of them based on pre-identified criteria.

Similarly, the process was applied to a selected group of beneficiaries of water lines that carry water from three agricultural wells (two in Beit Hanoun and one in Beit Lahya.) Based on the needs of beneficiary farmers, tender documents were prepared for plowing works, procurement of irrigation networks, organic fertilizers, seedlings, seeds, rehabilitation works of wells, and installation of water conveyance lines. Tenders and offers submitted by suppliers and contractors were received, reviewed, and contracts were awarded and signed with suppliers who fulfilled the tender requirements and offering the lowest prices. In September, a community evaluation session was held in Beit Lahya attended by 27 beneficiaries, and another similar session in Beit Hanoun areas attended by 25 beneficiaries. Land ploughing works started in the targeted areas, irrigation networks installed, soil fertilized, and spinach and potato seeds planted. Additionally, 56 dunums were reclaimed benefiting 28 beneficiaries out of a total of 220 dunums for 110 beneficiaries.

“Utilizing Solar/Photovoltaic Energy to operate agricultural water wells and pumping systems” Project

In August 2017, NDC obtained UN OCHA’s approval of a second project proposal that NDC submitted under the title “Use of solar/light power to operate water wells and agricultural water pumping systems” for a total amount of \$510,159. The project, implemented in partnership with the Palestinian Al-Nakheel Association for Progress and Development, runs for seven months. NDC and staff of the Palestinian Al-Nakheel Association for Progress and Development held coordination meetings with the Ministry of Agriculture.



Coaching and Technical Assistance for Save the Children Partner Organizations

In September, NDC started providing coaching and technical assistance to a group of Save the Children partner NGOs in the West Bank and Gaza Strip under the framework of the Palestinian NGO Code of Conduct Compliance system. The total amount of the project was \$15,950 and the project ran for three months.

Through the project, NDC provided coaching and technical assistance services to a group of Save the Children partner NGOs in both the West Bank and Gaza Strip. Qader Foundation for Community Development was delegated to sign the agreement on behalf of the seven targeted NGOs (5 in the West Bank and 2 in Gaza Strip).

NDC formed two rating teams, one in the West Bank composed of NDC capacity building consultant Nidal Jabareen, NDC financial manager Hazem Quneibi, while in Gaza Strip the team consisted of NDC Gaza Program Manager Alaa Ghalayini, and the consultant Usama Nabaheen. The teams evaluated the administrative and financial aspects of these organizations.

Subsequently, development plans were produced involving main interventions for each organization. Field visits to the organizations were conducted to present and discuss the proposed plans and the results of the rating process, and obtain the approval of the organizations on the findings making adjustments when needed.

Following the completion of the self-evaluation and external verification processes, NDC submitted its recommendations to the Code Compliance Council to grant compliance certificates to a number of the organizations.



Success Stories

Mohammad Al Masri: from aid-dependency to self-reliance

Mr. Mohammad Ahmad Al Masri and his sons from Beit Hanoun north of Gaza Strip had no other source of income except his 2-dunum agricultural land that was severely damaged during the Israeli war on Gaza Strip in 2014 because of its location close to the border area. Al Masri tried to plant his land with tobacco to provide for his family's increasing demands since his married sons live with him in the same house,



more than 35 individuals in total. However, that did not prove to be economically feasible and therefore the land was left unplanted for a long period of time due to the absence of a water source and the lack of financial capacity to plan and reclaim the land.

Al Masri's family and sons lived under harsh humanitarian conditions due to the bad economic conditions, the siege imposed on Gaza Strip, and the widespread unemployment. Al Masri was unable to provide for all his family's needs. In fact Al Masri and his children were barely able to provide for the minimum of these needs because of the large number of family members, the very dire economic conditions and the limited sources of income. The living conditions of the family were examined closely through social work revealing the extend of deprivation of the family and their readiness and desire to reclaim the land and re-plant it.

Al Masri said "I learned about the project ""Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip" through the advertisement that was distributed in the region and the clear criteria included in it. I registered and after reviewing my request, it was accepted. The project staff visited my land, verified my need for the project and my request's compliance with the required criteria I was informed that my name was included in the list of beneficiaries.

A permanent source of water was provided through the project by installing a water conveyance line from a well that is 180 meters away from my land. The land was ploughed, fertilized, equipped with an irrigation network, and planted with potatoes.

Al Masri added: "this project restored hope for me and my children. It improved my family's live significantly. I used to rely on social aid but now I rely on the project which is the first source of income for me and for my family. I was able, through the project, to repay all of my debts and the project allowed me a better standard of living and enhance my self-esteem and self-confidence."

PECWO: Achieving sustainability through an income-generation project

The Palestinian Entrepreneurship Creative Woman Organization (PECWO) received support and technical assistance from NDC to build the capacities of its team in 2016 as one of the partner organizations of the project “Men and women for gender equality: towards positive change”. Financial and administrative manuals were developed for the organization in addition to a capacity building plan. The organization’s staff worked with NDC on developing a clear strategic plan that included the idea of opening a dry-clean in the second year of the 3-year strategic plan. Simultaneously, the organization’s staff received several trainings including proposal writing and tracking and a fund-raising plan. By the end of 2017, the organization achieved its objective of having a charitable dry-clean through the organization’s ability to reach out to donors. The availability of internal manuals, developed by NDC, and the staff capacity to manage projects enabled the organization to receive funding from We Effect to operate the dry-clean.

Through this project, the organization obtained a stable source of income in addition to giving work to three women. The organization seeks to build upon the success of this project and works currently on setting up a clothes store affiliated with the dry-clean.

The Organization’s director Manal Abu Ali speaking on the idea of the dry-clean, said: *“this is the first charitable dry-clean in Palestine. It collects clothes, shoes, bags, and furniture from all over Palestine. The items are then cleaned, sanitized, and packaged to be sold at minimal prices. One quarter of all items are distributed to women heads of poor households, and orphans. Additionally, the dry-clean offers regular clothes cleaning for the clients.”*



Partner NGOs

Men and Women for Gender Equality -Community-Level Action Grants

| Partner NGOs | Project Title | Partners | Grant Amount (ILS) |
|--|--|---|--------------------|
| Gaza Strip Projects | | | |
| 1.Future Brilliant Association | Together to Limit of the Phenomenon of Early Marriage | | 45,000 |
| 2.Palestine Youth Volunteer Center | Project to Improve the Concept of Masculinity and Parental care in the Community of Gaza Governorate | | 45,000 |
| 3.Al_Waleed Charity Association | Involving Men to Participate in Housework in the Southern Region of Gaza strip | Social Media Club | 45,000 |
| 4.Benaa Youth Center | Together for Inheritance Equality | | 45,000 |
| Total (Gaza Strip) | | | 180,000 |
| West Bank Projects | | | |
| 1.The Palestinian Association for Empowerment and Local Development (REFORM) | Active Men for Women Leaders | | 45,000 |
| 2.Youth for Jerusalem Association (YJA) | Promote Gender Equality in East Jerusalem project | | 45,000 |
| 3.Palestinian Entrepreneur-ship Creative woman | Youth as Agents Towards gender equality | Asamou Youth Promoters | 45,000 |
| 4.Al Ofoq Foundation For Youth Development | Sora Wahda(One Picture) | -Feena Al Kheer Youth Group -Future Youth Arms Forum "SAWED" | 90,000 |
| Total (West Bank) | | | 225,000 |
| Total (Gaza and West Bank) | | | 405,000 |

"Core Funding to East Jerusalem Based Cultural Organizations" Project

| Partner NGO | Location | Grant Amount (SEK) |
|---|-----------|--------------------|
| 1.Edward Said National Conservatory for Music | Jerusalem | 11,291,330 |
| 2.Yabous Cultural Center | Jerusalem | 7,527,560 |
| 3.Al Ma'mal Foundation for Contemporary Arts | Jerusalem | 3,763,780 |
| 4.Palestinian National Theater | Jerusalem | 3,763,780 |
| 5.Palestinian Art Court- al Hoash | Jerusalem | 3,763,780 |
| Total | | 30,110,230 |

Save the Children Partner Organizations

| # | NGO/CBO Name | Location | Address | Certificate Duration |
|----|--|------------|-----------|----------------------|
| 1. | Juzoor for Health and Social Development | West Bank | Ramallah | 1 Year |
| 2. | Palestinian Counseling Center | West Bank | Ramallah | 3 Year |
| 3. | Defense for Children International Palestine (DCIP) | West Bank | Ramallah | 1 Year |
| 4. | Ma'an TV Network | West Bank | Bethlehem | |
| 5. | QADER for Community Development | West Bank | Bethlehem | 1 Year |
| 6. | The Palestinian Center for Democracy and Conflict Resolution | Gaza Strip | Gaza | |
| 7. | AISHA Association for Woman and Child Protection | Gaza Strip | Gaza | 2 Year |

“Enhance the Income of Vulnerable and Poor Female and Male Farmers in the Northern Area of the Gaza Strip” Project

| # | NGO/CBO Name | Location | Grant Amount (US\$) |
|----|---|----------|---------------------|
| 1. | Arab Center for Agricultural Development (ACAD) | Gaza | 28,010 |

“Utilizing Solar/Photovoltaic Energy to Operate Agricultural Water Wells And Pumping Systems” Project

| # | NGO/CBO Name | Location | Grant Amount (US\$) |
|----|---|----------|---------------------|
| 1. | Palestinian Al-Nakheel Association for Progress and Development | Gaza | 22,900 |

General Assembly and Board of Directors

General Assembly

NDC is governed by a General Assembly comprised of 26 members covering the public, private and civil society sectors and diverse Palestinian communities. The General Assembly includes representatives from the four main NGO Umbrella Networks and Unions and elects the Board of Directors once every three years.

| Name | Name |
|--------------------------|------------------------------|
| 1 Dr. Suleiman Al Khalil | 14 Issam Arouri |
| 2 Fahmi Siam | 15 Mohammad Hassassneh |
| 3 Safaa Abu Assab | 16 Dr. Mahmoud Mustafa Yaghi |
| 4 Salah Saqqa | 17 Rami Nasser Eddeen |
| 5 Abdel Karim Ashour | 18 Nasfat Al Khuffash |
| 6 Zahi Khouri | 19 Khaled Jaber |
| 7 Nahla Assali | 20 Fahmi Shalalkeh |
| 8 Dr. Ismail Al Zabri | 21 Irsan Ibrahim |
| 9 Hashem Hani Shawwa | 22 Mohamamd Yihya Hamza |
| 10 Varsen Shaheen | 23 Mohammad Munzer Al Rayyes |
| 11 Kostantin Dabbagh | 24 Issam Hillis |
| 12 Dr. Suhail Al Qishawi | 25 Noura Abu Shaweesh |
| 13 Hisham Qaddoumi | 26 Dr. Mamdouh Al Aker |

Board of Directors

| Name | Position |
|------------------------|-----------------------|
| Zahi Khouri | Chairman of the Board |
| Abdel Karim Ashour | Deputy chairperson |
| Dr. Varsen Shaheen | Treasurer |
| Irsan Najjar | Secretary General |
| Dr. Suleiman Al Khalil | Member |
| Nasfat Al Khuffash | Member |
| Issam Hillis | Member |
| Dr. Suhail Al Qishawi | Member |
| Dr. A'ayed Yaghi | Member |



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INDEPENDENT AUDITOR'S REPORT

**To the General Assembly of
NGO Development Center
Al Ram - Palestine**

Opinion

We have audited the financial statements of **NGO Development Center (hereinafter “NDC or the Center”)**, which comprise the statement of financial position as of December 31, 2017, statement of activities and changes in net assets and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Center as of December 31, 2017, its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statement section of our report. We are independent of the Center in accordance with the ethical requirements that are relevant to our audit of the financial statement in areas under the jurisdiction of Palestinian Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Restriction on Distribution and Use

We draw attention that the financial statements were prepared for management, official bodies and donors purposes only. As a result, the financial statement may not be suitable for another purpose. Our report is intended solely for the management, official bodies and the donors only and should not be distributed to or used by parties other than the management, official bodies and the donors. Our opinion is not modified in respect of this matter.

Other Matter

The financial statements for the year ended December 31, 2016 for the Center accounts have been audited by a firm of accountants other than Kawasmy & Partners - KPMG. The auditor's report on these financial statements dated April 13, 2017 expressed an unqualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing NDC's ability to continue as



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISA's, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also,

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risk, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Center's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosure are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Center to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kawasmy and Partners

KPMG



Ramallah - Palestine

April 23, 2018

**NGO DEVELOPMENT CENTER
AI RAM - PALESTINE**

STATEMENT OF FINANCIAL POSITION

| US Dollar | Notes | As of December 31, | |
|---|-------|--------------------|------------------|
| | | 2017 | 2016 |
| Assets | | | |
| current Assets | | | |
| Cash and Cash Equivalents | 4 | 2,941,123 | 2,563,206 |
| Contributions Receivable | 5 | 3,071,470 | 3,555,400 |
| Other Debit Balances | 6 | 25,899 | 12,354 |
| | | 6,038,492 | 6,130,960 |
| Non-current assets | | | |
| Property and Equipment, Net | 7 | 6,573 | 11,655 |
| | | 6,573 | 11,655 |
| Total Assets | | 6,045,065 | 6,142,615 |
| Liabilities And Net Assets | | | |
| Current Liabilities | | | |
| Accounts Payable and Accruals | 8 | 328,504 | 119,553 |
| Temporarily Restricted Contributions | 10 | 4,594,751 | 4,660,408 |
| | | 4,923,255 | 4,779,961 |
| Non-Current Liabilities | | | |
| Provision for Employees Indemnity | 9 | 228,149 | 302,402 |
| | | 228,149 | 302,402 |
| Total Liabilities | | 5,151,404 | 5,082,363 |
| Net Assets | | | |
| Net Assets | | 893,661 | 1,060,252 |
| Total Net Assets | | 893,661 | 1,060,252 |
| Total Liabilities and Net Assets | | 6,045,065 | 6,142,615 |

The accompanying notes on pages from (6) to (21) are an integral part of these financial statements

The financial statements on pages (3) to (5) were approved by NC Board of Directors on April 23, 2018


Chairman of Board


Treasurer

NGO DEVELOPMENT CENTER
AI RAM - PALESTINE

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

| US Dollar | Notes | For the year ended December 31, | |
|--|-------|---------------------------------|------------------|
| | | 2017 | 2016 |
| Grants and Revenues | | | |
| Temporarily Restricted Contributions Released from Restriction | 10 | 1,473,219 | 1,649,191 |
| Interest Income | | 2,877 | 3,212 |
| Other Revenues | | 19,328 | 168,250 |
| Foreign Currency Exchange Gain (Loss) | 11 | 62,107 | (46,892) |
| Total Grants and Revenues | | 1,557,531 | 1,773,761 |
| Expenses | | | |
| Operating Expenses | 12 | 1,718,119 | 1,768,958 |
| Depreciation | 7 | 6,003 | 18,422 |
| Total Expenses | | 1,724,122 | 1,787,380 |
| Decrease in net assets | | (166,591) | (13,619) |
| Net assets, Beginning of the Year | | 1,060,252 | 1,073,871 |
| Net assets, End of the Year | | 893,661 | 1,060,252 |

The accompanying notes on pages from 6 to 21 are an integral part of these financial statements.

**NGO DEVELOPMENT CENTER
AI RAM - PALESTINE**

STATEMENT OF CASH FLOWS

| US Dollar | Notes | For the year ended December 31, | |
|---|--------------|--|------------------|
| | | 2017 | 2016 |
| Cash flows from operating activities | | | |
| (Decrease) in Net Assets | | (166,591) | (13,619) |
| Adjustments | | | |
| Depreciation | | 6,003 | 18,422 |
| Provision for Employees Indemnity | | 33,869 | 51,021 |
| | | (126,720) | 55,824 |
| Changes in working capital | | | |
| Contributions Receivable | | 483,930 | (1,940,838) |
| Other Debit Balances | | (13,545) | 4,640 |
| Accounts Payable and Accruals | | 208,951 | 73,151 |
| Temporarily Restricted Contributions | | (65,657) | 3,167,858 |
| Employees Indemnity Paid | | (108,122) | (102,936) |
| Net Cash Flow from Operating Activities | | 378,837 | 1,257,699 |
| Cash Flows from Investing Activities | | | |
| Purchase of Property and Equipment | | (920) | (6,009) |
| Net Cash Flow (Used in) Investing Activities | | (920) | (6,009) |
| Net Change in Cash and Equivalent | | 377,917 | 1,251,690 |
| Cash and Cash Equivalents, Beginning of the Year | | 2,563,206 | 1,311,516 |
| Cash and Cash Equivalents, End of the Year | 4 | 2,941,123 | 2,563,206 |

The accompanying notes on pages from (6) to (21) are an integral part of these financial statements



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